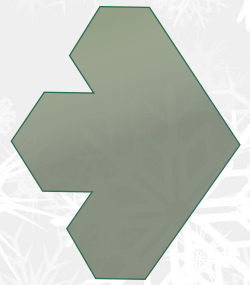




2011 Winter Forum  
Municipal Management Association of Northern California

# Looking Beyond the Horizon



**Strategies for Local Government**

## SAVE THE DATE:

### Thursday February 3, 2011

8:30 am - 5:00 pm *(includes a networking reception)*

**The War Memorial Veterans Building**  
401 Van Ness Avenue  
San Francisco, CA 94102

#### **Early Bird Registration**

Members: \$65

Student Members: \$55

Non-Members: \$85

#### **Keynote Speaker:**

Ross Mirkarimi, San Francisco Supervisor, District 5

#### **Mark your calendar for the 2011 MMANC Winter Forum.**

The future of local government (cities, counties, and special districts) is at a crossroads. Governments are making tough and challenging decisions about programs, services, and ways to continue to be effective while being more efficient. As we look at resetting our organizations, this forum will explore ways in which local governments are and can be reforming the pension system, reforming budget development, financing **green** initiatives, and working with labor groups to develop sustainable employment agreements. You will not want to miss this dynamic program!

**Click here** to register now and take advantage of the early bird discount.