



2011 **Winter Forum**  
Municipal Management Association of Northern California

# Looking Beyond the Horizon

**Strategies for Local Government**

**Thursday, February 3, 2011**

8:30 am - 5:00 pm *(includes a networking reception)*

**The War Memorial Veterans Building**  
**401 Van Ness Avenue**  
**San Francisco, CA 94102**

**Early Bird Registration**

Members: \$65

Student Members: \$55

Non-Members: \$85



**Keynote Speaker:**

**Ross Mirkarimi**, San Francisco Supervisor, District 5

The future of local government (cities, counties, and special districts) is at a crossroads. Governments are making tough and challenging decisions about programs, services, and ways to continue to be effective while being more efficient.

As we look at resetting our organizations, this forum will explore ways in which local governments are and can be reforming budget development, financing green initiatives and working with labor groups to develop sustainable employment agreements.

In addition, the highlight of the day for human resource professionals such as yourselves will be the workshop on reforming the pension system. Join Hanson and Bridgett to hear about recent developments in pension reform, including Governor Brown's agenda for change. The session will also cover legal issues and updates associated with reform, including vested rights law, PERS considerations, and relevant tax implications.

**Click here** to register now before January 14, 2011 and take advantage of the early registration discount.

**Click here** to download the 2011 Winter Forum Registration Form.